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“For our people at least, for the situation to become safe, we want the hospitals to be safe.”

—Basel, hospital administration worker, Idlib

ACKNOWLEDGEMENTS

I would like to thank my supervisor, Dr. [Name], for his guidance and support throughout the project. I also thank my colleagues and friends for their encouragement and assistance. Finally, I thank my family for their love and support.

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RESPONSES FROM IRC'S ASSESSMENT OF 237 CIVILIANS AND 74 HEALTH CARE WORKERS IN NORTHWEST SYRIA

42% of respondents reported that health facilities were damaged or destroyed during the conflict.

 35% of respondents reported that health workers were injured or killed during the conflict.

 28% of respondents reported that health facilities were used as military bases or storage for weapons.

 22% of respondents reported that health facilities were used for the recruitment of child soldiers.

 18% of respondents reported that health facilities were used for the detention of civilians.

 15% of respondents reported that health facilities were used for the execution of civilians.

 12% of respondents reported that health facilities were used for the storage of bodies.

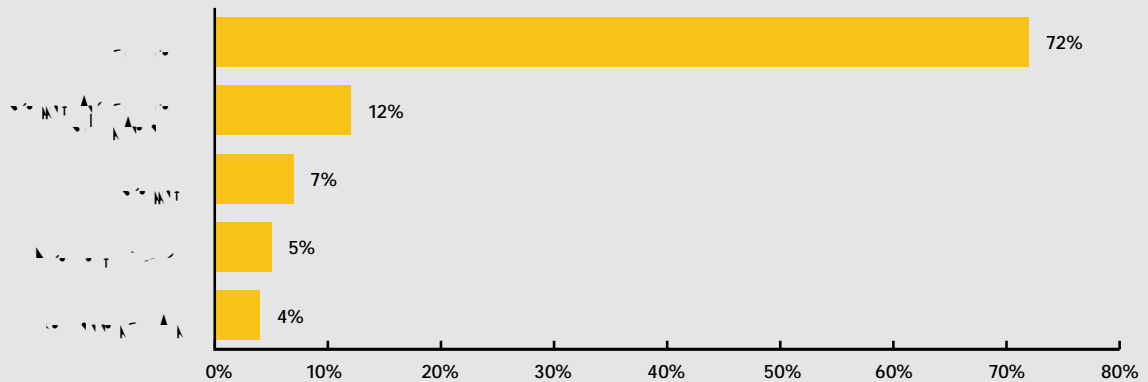
 10% of respondents reported that health facilities were used for the storage of weapons.

 8% of respondents reported that health facilities were used for the storage of explosives.

 6% of respondents reported that health facilities were used for the storage of chemical weapons.

 4% of respondents reported that health facilities were used for the storage of biological weapons.

Type of Attack on Health Facilities Witnessed by Health Worker Respondents



Handwritten musical notation on a staff, featuring various notes, rests, and clefs.

Handwritten musical notation on a staff, including a percentage sign (%) and other symbols.

Handwritten notes on the left page, consisting of approximately 25 lines of text. The writing is dense and includes various symbols, including the letters 'S', 'D', and 'SS', as well as some illegible characters and lines.

Handwritten notes on the right page, consisting of approximately 25 lines of text. The writing is dense and includes various symbols, including the letters 'S', 'D', and 'SS', as well as some illegible characters and lines.

Handwritten musical notation on a staff, including notes, rests, and clefs.

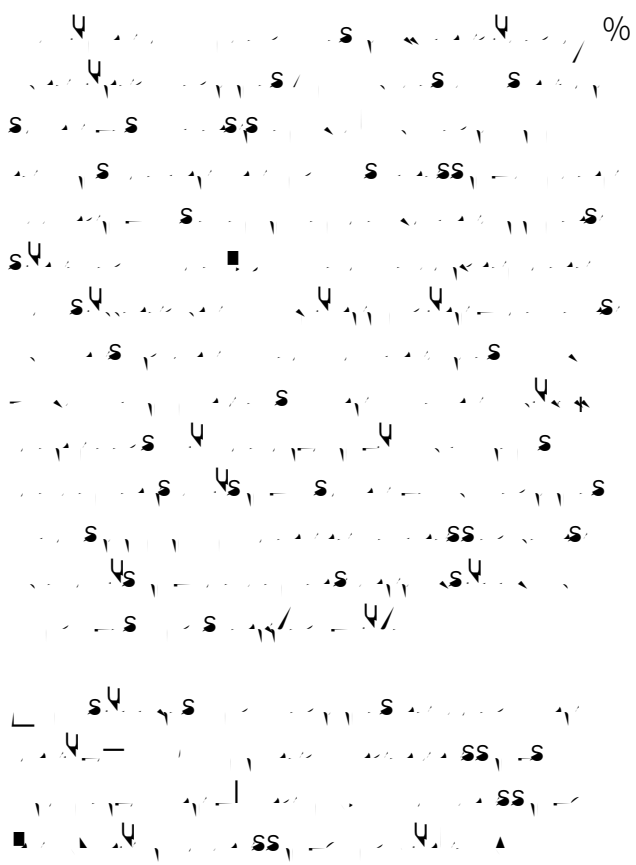
FINDINGS

■ The U.S. military has been accused of targeting civilians in Syria. In 2019, an airstrike hit the Kiwan Charitable Hospital, a facility that provided free health services and was supported by the IRC's partner organization, SEMA in north-west Syria. The hospital was subjected to several attacks throughout the conflict and it continued functioning. However in 2019 it was hit by an airstrike that left the hospital so damaged that it was impossible for it to continue functioning. PHOTO: frontlineinfocus

Kiwan Charitable Hospital is a hospital which provided free health services and was supported by the IRC's partner organization, SEMA in north-west Syria. The hospital was subjected to several attacks throughout the conflict and it continued functioning. However in 2019 it was hit by an airstrike that left the hospital so damaged that it was impossible for it to continue functioning. PHOTO: frontlineinfocus



■ $\int \frac{1}{x^2} dx = \int x^{-2} dx = \frac{x^{-1}}{-1} + C = -\frac{1}{x} + C$
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Covid-19 in Syria: a double emergency

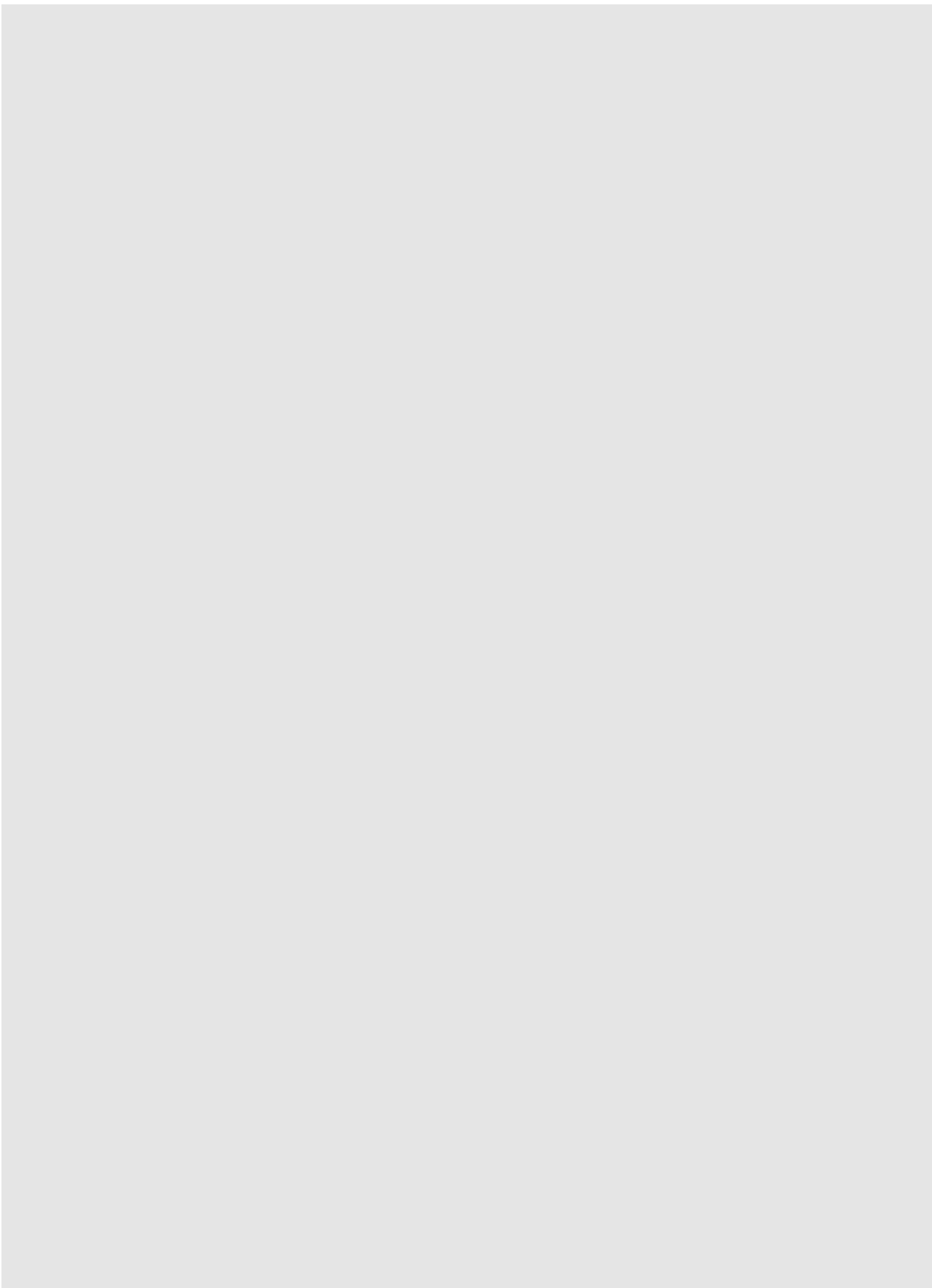
The world's strongest health systems were quickly overwhelmed by Covid-19. In Syria, efforts to combat the coronavirus pandemic have been severely hamstrung by the destruction of health care facilities and restrictions on cross-border access. As Covid-19 cases climbed to an alarming 41,406 in January 2021—³² a more than five-fold increase in three months—insufficient testing capacity belies the true scale of the virus' spread and limits capacity for prevention and response.³³ Only three testing laboratories are operational in northwest Syria, and just 162 ventilators and 234 ICU beds across 12 hospitals must provide for a population of four million residents.³⁴ With many clinics rendered out of service by attacks, Dr.

Too afraid to access health care

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FINDINGS



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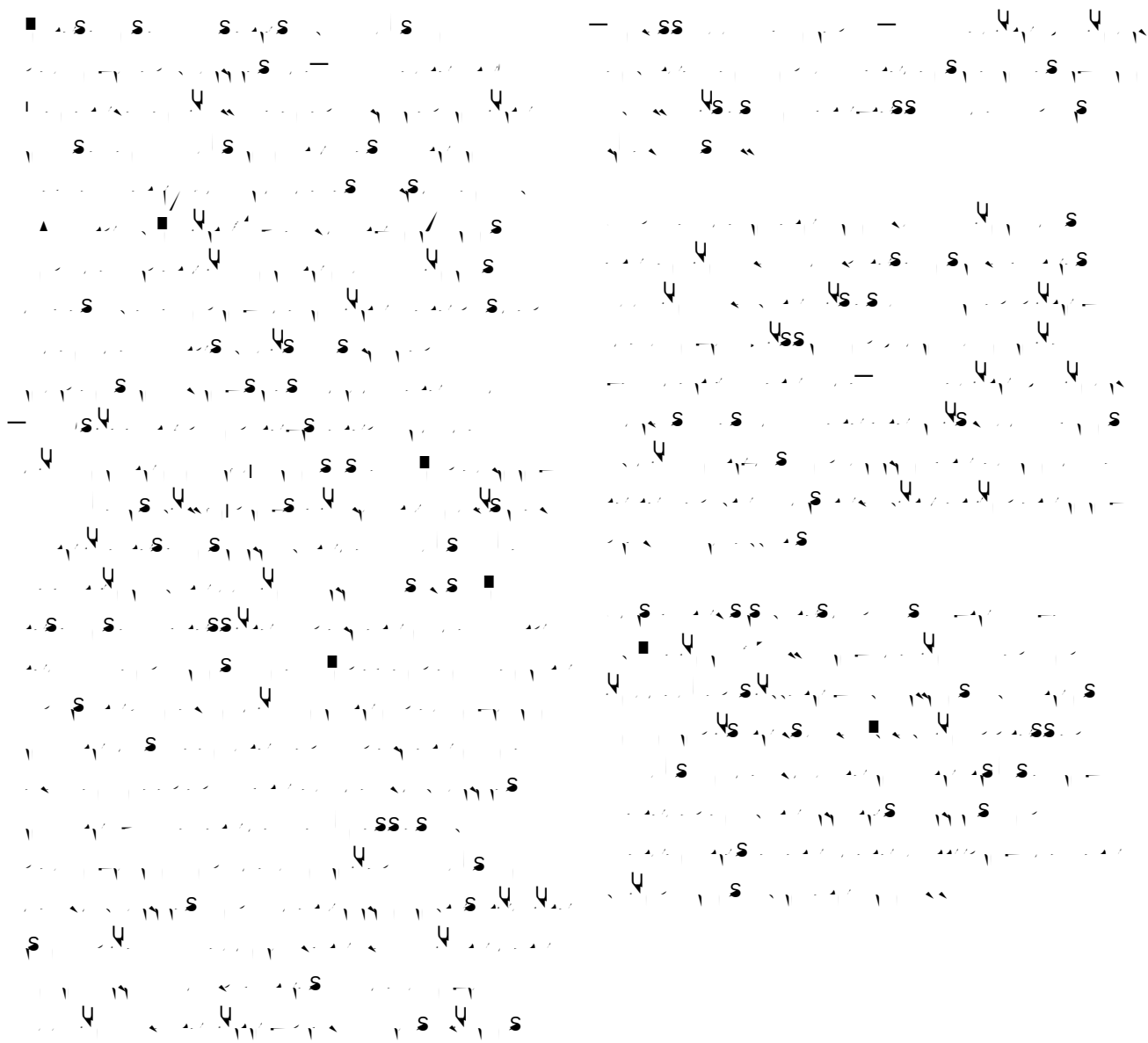
Handwritten notes on the right page, including symbols like 'u', 's', and '%', and some illegible text.

A DECADE OF IMPUNITY

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- Dr. Sayed, general surgeon, Idlib

A DECADE OF IMPUNITY



The image shows a dense, mirrored pattern of small, stylized symbols and characters, resembling a complex digital or data visualization. The pattern is composed of various symbols, including letters, numbers, and special characters, arranged in a dense, overlapping grid. The overall effect is a high-contrast, black-and-white digital texture that appears to be a reflection of itself, creating a sense of depth and complexity. The pattern is centered on the page and occupies most of the upper and middle sections.

RECOMMENDATIONS

Surgeons at work at Idlib Surgical Hospital, a hospital supported by the IRC and run by SEMA in northwest Syria. PHOTO: Khaled Idlbe/IRC

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RECOMMENDATIONS

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2. Provision of healthcare

1. The Government should ensure that all citizens have access to quality healthcare services, including primary care, secondary care, and tertiary care, and that the services are affordable and equitable.

2. The Government should invest in the health workforce, including training, recruitment, and retention, to ensure that there are enough health professionals to meet the needs of the population.

3. The Government should strengthen the health system, including the infrastructure, equipment, and supplies, to ensure that it is able to provide quality healthcare services.

4. The Government should promote healthy lifestyles and preventable diseases, including through health education, promotion, and campaigns.

5. The Government should ensure that healthcare services are accessible to all citizens, including those in rural and remote areas, and those with disabilities.

6. The Government should ensure that healthcare services are of high quality, including through accreditation, quality improvement, and patient safety measures.

7. The Government should ensure that healthcare services are affordable, including through the regulation of prices, the provision of subsidies, and the implementation of health insurance schemes.

8. The Government should ensure that healthcare services are equitable, including through the provision of free or low-cost services to vulnerable populations.

9. The Government should ensure that healthcare services are transparent, including through the publication of information on costs, quality, and performance.

10. The Government should ensure that healthcare services are sustainable, including through the efficient use of resources and the promotion of health systems that are resilient to shocks.

4. Accountability

The following text is highly garbled and illegible. It appears to be a series of disconnected characters and symbols, possibly representing a corrupted document or a scan of a non-ASCII file. No meaningful text or figures can be extracted from this section.

RECOMMENDATIONS

4. Accountability Continued

1. The Board of Directors should ensure that the organization's mission and vision statements are clearly defined and communicated to all stakeholders. This includes regular updates and reviews to ensure they remain relevant and effective.

2. The Board should establish a robust system of internal controls and risk management. This involves identifying potential risks, assessing their impact, and implementing measures to mitigate them. Regular audits and reports should be conducted to monitor the effectiveness of these controls.

3. The Board should ensure that the organization's financial statements are accurate and transparent. This requires a strong system of financial reporting and oversight, including the appointment of independent auditors to verify the accuracy of the financial data.

4. The Board should ensure that the organization's operations are efficient and effective. This involves setting clear performance goals, monitoring progress, and taking corrective action when necessary. Regular communication and reporting to the Board are essential for this process.

5. The Board should ensure that the organization's human resources are managed effectively. This includes setting clear expectations, providing training and development opportunities, and ensuring that the organization's culture is positive and supportive. Regular communication and reporting to the Board are essential for this process.

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METHODOLOGY

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